

**STATE OF NEVADA  
EMPLOYMENT SECURITY DIVISION (ESD) AND THE  
EMPLOYMENT SECURITY COUNCIL (ESC)**

*This meeting, conducted by the Administrator of the Employment Security Division (ESD) and the Employment Security Council (ESC), is a workshop to review, discuss and solicit comment on a proposed amendment of a regulation pertaining to Chapter 612 of Nevada Administrative Code pursuant to Nevada Revised Statute NRS 233B.061. The proposed amendment will establish the Unemployment Insurance Tax Rate Schedule for Nevada employers for calendar year 2018.*

**EMPLOYMENT SECURITY COUNCIL (ESC) MEETING**

Tuesday, October 03, 2017; 10:00 A.M.

<b>Place of Meeting:</b>	<b><u>Live Meeting:</u></b>	<b><u>Video Conference to:</u></b>
	Legislative Building	Grant Sawyer Building
	401 S. Carson Street, Room 3137	555 E. Washington Ave., Room 4401
	Carson City, Nevada 89701	Las Vegas, Nevada 89101

**Department of Employment, Training and Rehabilitation (DETR) Staff**

**Present in Carson City**

Renee L. Olson, Employment Security Division (ESD) Administrator  
Jeffrey Frischmann, ESD Deputy Administrator  
Scott Kennedy, Chief of UI Operations, ESD/DETR  
Brian Bracken, Chief of UISS, ESD/DETR  
Edgar Roberts, Chief of Contributions, ESD/DETR  
Bill Anderson, Bureau of Research & Analysis, Chief Economist, DETR  
Alessandro Capello, Bureau of Research & Analysis, Economist II, DETR  
Jeremy Hays, Bureau of Research & Analysis, DETR  
Laurie Trotter, ESD Senior Attorney  
Jo Anne Wiley, ESD Manager, ESD/DETR  
Christina Guzman, Management Analyst IV, ESD/DETR  
Mikki Reed, Management Analyst III, ESD/DETR  
Joyce Golden, Administrative Assistant III, ESD/DETR  
Terry A. Harmon, Administrative Assistant III, ESD/DETR

**Department of Employment, Training and Rehabilitation (DETR) Staff**

**Present in Las Vegas**

Art Martinez, Contributions, ESD/DETR

**Members of the Public, Media and Other Agencies**

**Present in Carson City**

Ray Bacon, Executive Director, Nevada Manufacturers Association

Robert Parker, Nevada Association of Employers

Geoff Dornan, Nevada Appeal, Carson City, Nevada

**Members of the Public, Media and Other Agencies**

**Present in Las Vegas**

None

**Members of the Employment Security Council**

**Present in Carson City**

Paul R. Havas, Chairman, Representing Employers

Paul R. Barton, Representing Public

Charles Billings, Representing Employees and Labor

Fred Suwe, Representing Public

Margaret Wittenberg, Representing Employers

Daniel J. Costella, Representing Employees and Labor

Shawn Kinsey, Representing Employees and Labor

**Member of the Employment Security Council**

**Present in Las Vegas**

Michelle S. Carranza, Representing Employers

**Member of the Employment Security Council**

**Not Present**

Kathleen Y. Johnson, Representing Public

## 1 STATE OF NEVADA

2 EMPLOYMENT SECURITY DIVISION (ESD)

3 AND THE EMPLOYMENT SECURITY COUNCIL (ESC)

4 Tuesday, October 3, 2017

5  
6 HAVAS: Good morning. I'm Paul Havas, the Chairman  
7 of the Employment Security Council, and I'd like to open the  
8 meeting.

9 And as Chairman, I'll try to delineate what we're going to  
10 be looking at in this meeting and insofar as your  
11 responsibilities and your participation with the Employment  
12 Security Council. During today's meetings under Agenda Item 7,  
13 we will hear the following presentations, Economic Projections  
14 and an Overview, the UI Bond Status Update, Review of the  
15 UI Trust Fund and a Tax Schedule Explanation. As you know, the  
16 Council is required by statute to make recommendations to  
17 the Administrator regarding the average tax rate for the  
18 up-and-coming calendar year. The rate recommendation task before  
19 the Council today is an important one, and I appreciate your  
20 service on behalf of Nevada's workforce and employer community.  
21 As I can limit your participation in terms of five minutes  
22 per speaker, I can't really limit you to the substantive aspect  
23 of the duration. So in itself, the five-minute factor is  
24 strictly a parameter that we look at. I would like to start the  
25 opening of this meeting, leave it and defer to public comment.

1 Please state your name, title, and who you represent for the  
2 record. We will start in Las Vegas.

3 Are there any comments in Las Vegas?

4 CARRANZA: Hi. This is Michelle representing the  
5 employers, and we have no comments in Las Vegas.

6 HAVAS: Thank you, Michelle. I might add that  
7 Michelle is in Las Vegas today, and Kathleen Johnson, who was  
8 also acting in a similar role, has retired as of last Friday on  
9 the 29<sup>th</sup>. And so we have Michelle in Las Vegas in that capacity,  
10 and she'll be our representative from here on out as I understand  
11 it.

12 Moving to Carson City, are there any comments in  
13 Carson City?

14 We have to have a confirmation of the posting by the ESC.

15 Terry Harmon, was proper notice provided for this meeting  
16 pursuant to Nevada's Open Meeting Law, NRS 241.020?

17 HARMON: Terry Harmon, for the record,  
18 Administrative Assistant III for the Employment Security  
19 Division, Management and Administration Support Services Unit.  
20 Yes, proper notice was provided for this meeting pursuant to  
21 Nevada's Open Meeting Law, NRS 241.020, and confirmation of  
22 posting was received.

23 HAVAS: Thank you very much. We'll have a roll  
24 call of the Council members now of the Employment Security  
25 Council. As stated, I'm Paul Havas. I represent employers, and

1 I'm Chairman of the Council. If each person would respond to my  
2 inquiry, Margaret Wittenberg, Employers Board of Review member.

3 WITTENBERG: Margaret -- excuse me.  
4 Margaret Wittenberg, Employer Representative on the Council and  
5 the Board of Review.

6 HAVAS: Kathleen Johnson? She was the one who  
7 retired. I apologize for that.

8 Charles Billings?

9 BILLINGS: Charles Billings representing employees and  
10 labor on the Council and the Board of Review.

11 HAVAS: We just had Michelle speak from Las Vegas.  
12 Paul Barton?

13 BARTON: Paul Barton representing the public.

14 HAVAS: Fred Suwe?

15 SUWE: Fred Suwe representing the public.

16 HAVAS: Daniel Costella?

17 COSTELLA: Danny Costella representing employees and  
18 labor.

19 HAVAS: Shawn Kinsey?

20 KINSEY: Shawn Kinsey representing employees and  
21 labor.

22 HAVAS: Okay. I think it would be very appropriate  
23 for Michelle to introduce herself, for the record, please.

24 CARRANZA: Hello, Michelle Carranza representing  
25 employers.

1 HAVAS: Okay. Any written comments by members of  
2 Employment Security Council?

3 Joyce Golden, were there any written comments received?

4 GOLDEN: Joyce Golden, for the record,  
5 Administrative Assistant to the Administrator. No written  
6 comments were received for this meeting.

7 HAVAS: Okay. At this juncture we can review and  
8 positive approval of the minutes from the October 3rd, 2016  
9 Employment Security Council meeting. Again, the same rules apply  
10 insofar as the five minutes per speaker. So in this basis, let's  
11 start in Las Vegas. Then we'll move to Carson City on this  
12 subject, wherein I will accept a motion at that time.

13 So if I can defer to Michelle in Las Vegas on this, any  
14 statements to make, Michelle, on this?

15 CARRANZA: No, there is no statements to be made.  
16 Thank you.

17 HAVAS: How about in Carson City?

18 Okay. I will accept a motion for approval of the October  
19 3rd, 2016 meeting minutes. For the record, I invite a motion  
20 that should be moved -- should be made by member of Council.

21 COSTELLA: For the record, Danny Costella --

22 HAVAS: Paul Barton has made a motion for approval  
23 of the October 3rd, 2016 minute meetings, and we need a second.

24 SPEAKER: Second.

25

1 HAVAS: It's been moved and seconded, the approval  
2 of the minutes for the October 3rd, 2016 meeting be made.

3 And is there any discussion?

4 I will now call for the vote. For all those in favor,  
5 signify by saying aye. [ayes around]

6 Any opposition?

7 Hearing none, carried unanimously. At this point, I will  
8 turn the meeting over to Renee Olson, the Administrator of the  
9 S.O.

10 OLSON: Thank you, Chairman.

11 Renee Olson. I service the Administrator of the Employment  
12 Security Division. Good morning.

13 First of all, I just want to say on behalf of all of ESD  
14 and all of DETR staff that our hearts go out to everyone impacted  
15 directly and all the Nevadans suffering because of the horrible  
16 shootings that occurred yesterday -- or Sunday in Las Vegas. We  
17 share in your shock and sadness, and our thoughts go out to all  
18 of you.

19 I'm just going to make a few comments. The following, you  
20 know, topics seem a little hollow in comparison to what we went  
21 through this week, but, you know, we need to follow our  
22 responsibility today to do our duty to make sure that we maintain  
23 the State's ability to pay Unemployment Insurance benefits and  
24 support the economic safety net for Nevadans.

25

1           So with that, I just wanted to take a moment to mention  
2 Katie Johnson. She did -- she's been with ESD for many, many  
3 years and with the Council for many years, and she was also the  
4 Chairman of our Board of Review. She announced her retirement as  
5 of the 27th, and I just wanted to acknowledge her today and thank  
6 her for her years of service.

7           We do have folks -- we do have people -- the opportunity is  
8 available to apply for the Council. We've had one interested  
9 party. Those applications go through the Governor's Office, and  
10 so we feel like we will have a replacement on the Council and for  
11 the Board of Review fairly quickly.

12          Okay. So I just had a couple of comments about the federal  
13 budget. Being a federal program, we are really kind of dependent  
14 on what happens with federal government and federal budget.  
15 Currently, our federal funding is on continuing resolution, and  
16 the federal funding I'm talking about is the administrative  
17 funding for staff to run the Unemployment Insurance Program in  
18 the State. The continuing resolution is in effect until  
19 December 8th. By December 8th, Congress will either have to pass  
20 a budget or approve another continuing resolution. If they don't  
21 pass either a budget or a continuing resolution, the government  
22 would be shut down. There are varying degrees of the impact of  
23 that with the program. We would wait for the federal government  
24 to give us some guidance as to what operations would still be in  
25 effect.



1 In past times when there was a possibility or the actual  
2 shutdown of the government, some of the things we experienced  
3 were if they were keeping staff on board, in other words, to let  
4 us draw federal funds from our funding that's already in place.  
5 And so those questions are -- those are an open question if the  
6 government were to shut down.

7 Back to the issue of the budget, the Administration's  
8 budget includes national level cuts to almost every workforce  
9 program. I say "national level" because we don't know until the  
10 formula tells us what each state would receive based on those;  
11 but on a national level, each state shares in that, and they're  
12 requesting a cut of all workforce programs. And in comparing the  
13 Administration's budget to the FY17 levels, which was the funding  
14 we received last year, WIOA, which is Workforce Innovation  
15 and Opportunity Act -- I'll try not to speak in acronyms too  
16 much -- would take a 40 percent cut across the board, all three  
17 programs.

18 Employment Services, which is the labor exchange services  
19 we provide in our offices, would take a 38.5 percent cut, and UI  
20 would take almost a two percent cut. And I just would note, for  
21 the record, that the UI funding for Administration is already at  
22 a 30-year low, so even the small cuts that we take in this  
23 program are significant.

24 The House version, which actually already passed, includes  
25 a five percent cut to the WIOA adult and youth portions of that

1 funding and a half of a percent to Dislocated Worker Funds. It  
2 would include a one percent cut to UI. Again, this is all  
3 in comparison to what we received last year, and this budget  
4 fully -- totally eliminates the Employment Services Grant for  
5 every state. I'd just repeat that. It totally eliminates that  
6 grant. So the Employment Services that you would typically see,  
7 the employer engagement that Labor Exchange Services, people  
8 trying to find jobs in our offices statewide, would be greatly  
9 impacted, crippled by that elimination.

10       There would be ripple effects. I feel like I'm all doom  
11 and gloom; but this is a very big concern for us, and we're  
12 really waiting to see what happens with the Senate version. It  
13 would include effects to UI claimants trying to seek  
14 reemployment, and it would affect services to veterans as well  
15 among others. The Senate version which hasn't been voted upon at  
16 this time keeps workforce funding levels at approximately what  
17 they were in 2017. So it really restores most of that funding,  
18 but it still proposes a cut to the UI program administrative  
19 funding of 1.86 percent.

20       So with all that said, we're waiting to see what happens.  
21 We hope that during some sort of reconciliation process between  
22 the versions of the House and the Senate budget, that we recover  
23 our funding for workforce programs nationwide, but suffice it to  
24 say, there's a good deal of uncertainty in the system right now  
25 that all states are dealing with.

1           So with that said, as you're aware and as the Chairman  
2 said, in accordance with NRS 612.310, the Employment Security  
3 Council provides a recommendation to the Administrator regarding  
4 the Tax Rate Schedule for the upcoming calendar year through this  
5 process today. The presentations you're about to hear are  
6 intended to provide you with the information you need in making  
7 this important recommendation. And finally as you deliberate  
8 today, I would ask the Council to consider where we head next  
9 year in terms of solvency of the Trust Fund.

10           We have the opportunity and ability this year in December  
11 to call our bonds early, which we currently intend to do;  
12 therefore, the presentations you will see today will show you  
13 that as of 2018, we will no longer carry any debt from the  
14 borrowing done to pay benefits during the recession, and we would  
15 therefore no longer need an assessment to employers for the  
16 repayment of those bonds. This will mean a significant tax  
17 savings to employers during 2018.

18           We also will have over a billion dollars in our Trust Fund,  
19 and while that is a significant milestone, it doesn't yet reach  
20 the State's solvency level. And as I stated last year, we should  
21 continue to look at 2018 as an opportunity to continue efforts to  
22 see the Trust Fund -- that the Trust Fund fully meets the  
23 solvency target. You will see the rate scenarios provided that  
24 we are on track to exceed a one percent average high cost  
25 multiple by September 30th of 2018 with the current UI tax rate

1 of 1.95 percent, and we'll continue to march toward full Trust  
2 Fund solvency. With that, I'm going to conclude my remarks. I  
3 can answer any questions you might have, and then I'm going to  
4 turn the meeting back over to the Chairman to introduce the next  
5 Agenda items. Thank you.

6 HAVAS: Any communications to Renee?

7 Hearing none, we can move on to the Agenda Items A through  
8 D, and we're looking at the first, the Economic Projections and  
9 Overview, review of approval by DETR. Okay. If we could hear  
10 from the staff on that, please.

11 ANDERSON: Thank you, Mr. Chair. For the record,  
12 Bill Anderson, Chief Economist with the Research and Analysis  
13 Bureau within DETR. With me is Alex Capello, one of our  
14 supervising economists. I'll handle Agenda Item No. A, and then  
15 with the Chairman's permission, I'll go ahead and transition on  
16 to Agenda Items B and C for which Alex will be responsible for.

17 My responsibility today is to kind of give you the  
18 general economic and labor market background information that we  
19 think that you'll need to make your recommendation on next year's  
20 tax rate. And then as we transition into Alex, he'll talk more  
21 specifically about the Trust Fund and various scenarios for that.

22 So with that, I'll go ahead and get started and begin  
23 talking in a very broad sense about how the economy is doing.  
24 Our gross domestic product in Nevada, which is the broadest  
25 measure of economic activity, has expanded in each of the past

1 15 quarters, and it's exceeded the national average in each of  
2 the past eight. So if you want to talk about economic growth in  
3 Nevada, we are doing quite well at the moment.

4 Another very broad barometer of the economy is personal  
5 income, total income within the State. That's been on the rise  
6 in 27 of the past 28 quarters, and growth has exceeded the  
7 average throughout the Nation in each of the past 13 quarters.  
8 That's going to be kind of a general theme of my overview of  
9 the labor markets and the economy as a whole. We're growing,  
10 but perhaps more importantly, we're growing at a rate that  
11 exceeds -- and improving at a rate that exceeds national norms.  
12 So that's certainly good news for what's going on here in the  
13 Silver State.

14 About six to nine months ago, the Governor's Office asked  
15 us to put together kind of a little report card to establish some  
16 benchmarks that we want to look at on a regular basis to assess  
17 where we're at in terms of our recovery, and this is the end  
18 result of that. It's kind of a living, revolving document, but  
19 here's where we're at right now.

20 So the bottom line, and I'll go through the details in  
21 subsequent slides, but we're at record high levels of employment  
22 in the State. Our private sector is the fastest growing in terms  
23 of jobs in the Nation. We've added about 100,000 small business  
24 jobs as the recovery has unfolded. Weekly wages have also risen  
25 to a record high. Our jobless rate is down by about nine points

1 compared to where we were at the height of the recession, and as  
2 Alex will talk in more detail, Unemployment Insurance claims have  
3 tumbled by about two-thirds from where they were at the height of  
4 the recession. And the Unemployment Insurance Trust Fund, as  
5 Renee alluded to, is sitting at a record high level of near a  
6 billion dollars.

7 So let me just highlight a few of the points in there.  
8 Jobless rate is arguably our headline number. We're at about  
9 4.9 percent right now. That compares to 13.7 percent at the  
10 height of the recession. More importantly, we've narrowed the  
11 gap. We've essentially eliminated the gap with respect to  
12 the U.S. At the height of the recession, we were about  
13 four-and-a-half points higher than the Nation as a whole in terms  
14 of our unemployment rate. Now we are less than a half-a-point  
15 higher.

16 You see if you look closely, a little bit of an uptick in  
17 the past few months. We're not all that worried about that. At  
18 the end of the year, we go through with our federal partners,  
19 make some revisions based upon a more complete set of  
20 information. Wouldn't surprise me if that little blip goes away,  
21 but even if it doesn't, it's arguably happening for a good thing  
22 or for a good reason. As our economy and labor markets have  
23 improved, job prospects have improved, and that's drawing more  
24 people into the labor force and takes them a while to find a job,  
25 so that will cause a temporary uptick in the unemployment rate.

1           But the number of -- the growth and the number of people  
2 actively involved in our labor force either working or looking  
3 for work is growing by a little more than 1- -- well by -- I'll  
4 attach some numbers to it. It's up by about 16,000 individuals  
5 over the course of the last year, okay, and that's a growth rate  
6 that is much higher than in the Nation as a whole.

7           So if we didn't have people moving here, if we didn't have  
8 people reentering the labor market, our unemployment rate would  
9 be a lot lower. Okay. So there's a little uptick. I'll  
10 conclude again in saying that it's actually happening for a good  
11 reason.

12           I'll apologize for this slide. It really doesn't belong in  
13 this presentation. We like to look at demographic information.  
14 And one group that we look at is veterans, and you can see that  
15 our veteran population is also seeing a downward trend in the  
16 jobless rate.

17           Looking at the jobs side of the equation, we lost about  
18 185,000 jobs over the course of the recession. We were at a  
19 record high level prior to the recession, and then we lost  
20 185,000 jobs. Since then, we're up by in excess of 235,000 jobs.  
21 So we've regained all of those jobs we lost, and we're now at a  
22 record high. In fact, we've been hovering around a record high  
23 for a little more than the past year, so certainly some good news  
24 there.

1           If somebody asked me what's our underlying trend, what's  
2 our underlying rate of growth, we're looking at about on an  
3 annualized basis, job growth appears to be settling into the  
4 roughly 40,000 range. In other words, we're adding about  
5 40,000 jobs measured on a year-over-year basis. That's the  
6 underlying trend, works out to about three percent, maybe a  
7 little bit higher, in terms of growth.

8           The nice thing about this recovery is that it's very  
9 broad-based and diversified. It's evident in essentially every  
10 sector of our economy. Professional business services in  
11 numerical terms is leading the way with about 10,000 new jobs.  
12 Right behind them is construction, a lot of projects underway  
13 right now. So what we're seeing is that we're getting a  
14 contribution from our historical drivers, that being construction  
15 and leisure and hospitality, but we're also seeing contributions  
16 from just about every other sector in the economy. Another way  
17 to look at it is that we're now at record high levels of  
18 employment with about 60,000 fewer construction jobs than we had  
19 prior to the recession. So we've managed, again, to foster this  
20 kind of broad-based, diversified kind of growth.

21           We have exceeded national job growth every month since  
22 August of 2012. Okay. So that's more than five straight years  
23 in which every month we've seen job growth that exceeds the U.S.  
24 And the bottom line, the end result of that, and personally, I  
25 think this is the most important slide in this presentation



1 because it really tells Nevada's story over the business cycle,  
2 is we're now once again at the top of the job growth rankings.  
3 Prior to the recession, we were outgaining every other state in  
4 the Nation, okay, plus the District of Columbia. Over the course  
5 of about three years, we went from the top of the job growth  
6 rankings down to the bottom. 2009-2010, our job losses were the  
7 most pronounced in the Nation. We've regained ground since then,  
8 and over the course of the past three-plus years, we've been  
9 hovering right around the top of the job growth rankings. And as  
10 the Governor announced a few weeks ago in the early months of  
11 this year, the first quarter of this year, our job growth was  
12 stronger than in every other state in the Nation in terms of  
13 private sector jobs.

14       Mentioned earlier that small business employment has added  
15 about 100,000 jobs relative to a -- relative to where it was at  
16 the height of the recession. We lost about 75,000 jobs during  
17 the recession. We've regained all of those and then some back.  
18 Our focus is typically on jobs; but I think it's important to  
19 look at the employer side of the equation, and we can -- we like  
20 to track the number of employers in the State. We lost about  
21 5,000 employers as the recession unfolded. We've regained all of  
22 those back. In fact, we've seen job growth in 24 consecutive  
23 quarters, and we're now all the way up close to 70,000 -- 69,000  
24 or 70,000 employers. That compares to about 61,000 at our high  
25 point prior to the recession.

1           As I mentioned, average weekly wages have increased to a  
2 record high. Early on in the recovery, this was one of the  
3 aspects of our labor market performance that I was arguably a bit  
4 concerned about. We were only seeing wage growth in roughly the  
5 1 to 1.5 percent range. But over the past several months, we've  
6 seen a pickup in that, and we're now seeing wage growth that is  
7 more in the mid-single digit range. And the underlying rate  
8 of growth appears to be, you know, three, maybe four percent in  
9 terms of average weekly wage growth. You might wonder what that  
10 spike is that you see on a regular basis in terms of the actual  
11 level of our wages. That's fourth-quarter information that takes  
12 into account year-end bonuses that get paid to folks in the  
13 fourth quarter. So there's nothing really out of whack about  
14 this.

15           I oftentimes get questioned about the quality of our new  
16 jobs that we're seeing. I point to the wage information. I also  
17 point to the full-time/part-time aspect of our jobs recovery, and  
18 for the most part there, the news is good. Essentially, all of  
19 our new job growth has been full time in nature. We're almost at  
20 a record high now in terms of full-time employment. Part-time  
21 employment is essentially holding steady, okay, that bottom red  
22 line; it's holding steady. We'd like to put a dent in that,  
23 okay, and get it back down to where it was pre-recession, but,  
24 you know, it's something that we're keeping an eye on and will  
25 be monitoring going forward.

1 Another barometer of kind of the full-time/part-time aspect  
2 of this recovery, we have access to online job postings for jobs  
3 in Nevada. About 90 percent of those job postings are for full-  
4 time employment. So the anecdotal information that we have  
5 access to suggests that the types of jobs that we're creating are  
6 good jobs.

7 Now, looking forward we expect the kind of same underlying  
8 trends to continue that I've already summarized, looking at  
9 roughly about 40,000 new jobs a year through the end of 2019.  
10 That would put us over 125,000 jobs higher than where we were at  
11 our prior peak.

12 In terms of where these jobs are expected to come from,  
13 we're looking at growth across just about every sector in the  
14 economy, manufacturing being driven by Tesla. Number of  
15 headline-grabbing construction projects, Tesla, the Convention  
16 Center down south, the Raiders Stadium down south, Data Centers,  
17 some new development on the strip in terms of the Genting/Resorts  
18 World development. So the bottom line is we think that there's  
19 enough work in the pipeline, barring something unforeseen, to  
20 help us continue to see the kind of improvement we've been seeing  
21 on the job front.

22 Looking at some of our major industries, construction, by  
23 the time we get out to 2019, we'll have added back about 55,000  
24 construction jobs. We lost about 100,000 during the recession,  
25 but now we are well on our way to recovery. We're seeing good,

1 solid gains in this sector. In fact, in percentage terms,  
2 they're the largest in our economy. So we, as I said, should add  
3 back about 55,000 of those jobs. Manufacturing is being driven  
4 by Tesla here in the north. We're looking at adding about 14,000  
5 jobs through the end of 2019 as that project and others ramp up.

6 Retail trade should continue to grow. We don't think it  
7 will grow quite as fast as it has in the past. There is this  
8 issue nationally about the growth in non-brick-and-mortar retail  
9 establishments, online shopping opportunities, things of that  
10 nature. So we'll be keeping an eye on that, but we should  
11 continue to grow at a modest pace. Everything should be as easy  
12 to forecast as healthcare jobs. They'll continue to grow as they  
13 have in the past, adding a few to several thousand new jobs a  
14 year. And then finally, accommodation and food services with  
15 continued development on the strip should also continue to grow.  
16 And, in fact, this sector, as well as a few others, is already at  
17 record high levels.

18 The bottom line is that this should continue to put some  
19 slight downward pressure on the unemployment rate. Your  
20 unemployment rate is never going to go to zero; you're always  
21 going to have some unemployment. At the height of our boom prior  
22 to the recession, we had an unemployment rate in the high  
23 three percent range. We kind of see ours settling in at right  
24 around 4.5 percent or so looking out towards 2019.

25

1           So the bottom line is that things have improved markedly.  
2 Barring something unforeseen, we think that we should continue to  
3 see the kind of gains that we have been witnessing. So we're  
4 quite encouraged by the prospects for our labor markets, and most  
5 importantly, we think we'll continue to improve and grow at a  
6 rate that exceeds the national average. So with that, Mr. Chair,  
7 I'll go ahead and answer any questions that the Council might  
8 have.

9           HAVAS:               That was the most comprehensive version  
10 that we've ever heard, and we really appreciate it, Bill. I have  
11 this question: In terms of training, as per the needs and a  
12 technology growth perspective, do you envision a greater  
13 contribution by government and by education which will allow for  
14 and facilitate the very best in the way of statistics?

15          ANDERSON:           Sure. Thank you, Mr. Chair. For the  
16 record, Bill Anderson.

17          If I may, I'll start out by adding a little bit of  
18 perspective to what's going on -- or what's needed in terms of  
19 workforce development. We do some long-term projections, and we  
20 go all the way out to 2024. Simply by growth, okay, related to  
21 economic growth in the State, over the decade ending in 2024 we  
22 would have needed about -- we would have generated about 300,000  
23 new jobs.

24          That's strictly due to growth in the economy, improvement  
25 in the economy, things of that nature. That's a big number,

1 about 300,000 new jobs, but on top of that, you also need to  
2 train folks to refill a lot of positions as well. That number is  
3 essentially identical to those 300,000 new jobs that I already  
4 alluded to. So we're looking long term to have to train about  
5 600,000 workers, both to fill new jobs and to refill existing  
6 jobs as turnover happens. So that provides some context.

7 I think that -- and I have to be careful in terms of  
8 talking policy, but I think that the training infrastructure is  
9 in place to help satisfy these needs led by the Governor's Office  
10 and our department, GOED, and the education community. There's  
11 very much an integrated approach to tackling these needs.  
12 There's feedback. We hear about the needs from employers that  
13 come to us. Those needs get filtered out into, you know, higher  
14 ed, K through 12, higher ed system, GOED, to try to satisfy those  
15 needs. So the bottom line is that I think that the  
16 infrastructure is in place to satisfy those needs.

17 HAVAS: Thank you again, Bill, very much, and  
18 you'll have your colleague now speak to us.

19 ANDERSON: Yeah. I'll go ahead, Mr. Chair, and  
20 introduce Alex Capello. The Council has been used to seeing  
21 Dave Schmidt make this part of the presentation over the past  
22 several years. Dave has moved on. Luckily, he stayed with DETR,  
23 and that's a good thing; I'm very happy for him.

24 But Alex Capello is now our supervising economist in charge  
25 of overseeing our UI, Unemployment Insurance-related research and

1 other types of activities, and he'll be presenting today. We're  
2 very happy to have Alex with us, and he learned for about the  
3 past two, three years under Dave. So we're very encouraged to  
4 have, and excited to have, him with us. So this will probably  
5 take a half-a-minute or a minute to shift around here, and Alex  
6 will bring up his presentation.

7 CAPELLO: All right. Good morning, Chairman, members  
8 of the Council. For the record, my name is Alex Capello. I am  
9 an economist within the Research and Analysis Bureau.

10 And so today I have kind of two presentations for you; the  
11 first little bit is just an overview of the UI Trust Fund Bond,  
12 and then the second half is just a review of the Trust Fund. So  
13 the bond will be pretty quick. Renee did a pretty good job of  
14 filling you all in about -- or in regards to where we're at in  
15 terms of progress.

16 But just as a quick refresher, we all know that the Trust  
17 Fund got hit really, really hard during the recession. It fell  
18 as low as -\$800 million, and then during that whole process, we  
19 understood that issuing the bond was cheaper than continuing the  
20 borrowing from the federal government. We ultimately received  
21 \$592 million in proceeds, and then the stretcher was set for a  
22 4.5-year term with the last payment callable. So that's kind of  
23 what Renee referred to. We anticipate and are planning on  
24 calling that final payment, which is due in June of 2018, and we  
25 will be paying that off in December.

1           So where we're kind of at on the bond payments to date, so  
2 far we've collected over \$420 million in principle. The next big  
3 payment, which is the big, big payment, as I mentioned, will be  
4 \$72.1 million for the December 1st payment, and then like I said,  
5 we're calling the last portion, which is almost \$56 million, so  
6 it totals to about \$128 million for the December 1st total  
7 payment.

8           So just kind of to give an update of where we're at as of  
9 the 25th of September, we had almost \$110 million in our Trust  
10 Fund account -- or bond account rather, and so we are well on  
11 track. We still have another period of collections, so we have  
12 very few concerns about that. So that's kind of the quick and  
13 dirty overview just because it's kind of one of those things  
14 where we're past that point.

15           So what that kind of means is kind of probably the more  
16 important part. So this is a look at the average employer rate  
17 over the last four years, including what it would be kind of if  
18 we held things static this year. So one of the goals, obviously,  
19 for the Council was to keep stable rates for employers throughout  
20 the life of the bond, and obviously we did a pretty good job of  
21 that with the rates ranging between 2.61 and 2.63 percent for the  
22 entire life. So that's a nice thing that we accomplished over  
23 that period.

24           Last year, we had a bond assessment rate of 0.63 percent.  
25 So right off the top, you know, if you take that away from this



1 year's current rate, we're getting a 0.63 percent cut just like  
2 that. So what that kind of means in terms of dollars, it's  
3 \$192.15 decline in the average rate or average amount each  
4 employer would pay at the average taxable wage base -- or at  
5 the maximum -- sorry, maximum taxable wage base on average of  
6 the -- so the maximum taxable wage base is just the amount that  
7 employers pay up to in UI taxes. So that rate is going to drop  
8 significantly. So the dollar amount, as I said, was \$192.15. So  
9 that's kind of a big kind of important thing to consider as I  
10 move into the Trust Fund. So if you guys have any questions, go  
11 ahead.

12 SPEAKER: Yeah. Before we get to the Trust Fund, any  
13 estimate as to what we save by going to the bond rather than  
14 paying the federal government back for a loan?

15 CAPELLO: Oh, I don't even have that off the top of  
16 my head. It was a significant amount. I forget the rates. It  
17 was before my time, admittedly. So the calculation at the time,  
18 I know it was a lot lower because the rates over time  
19 ramped up for the federal government. So I would have had to  
20 have gone -- I could definitely get you the number.

21 SPEAKER: I was just curious.

22 HAVAS: We saved a -- we saved a lot of money --

23 CAPELLO: We saved a lot.

24 HAVAS: -- in the capital markets.

25

1 CAPELLO: Yeah. And as every year that you owed,  
2 your rate would ramp up. So it was significant, and that was  
3 obviously why we chose that option.

4 HAVAS: Renee would like to comment.

5 OLSON: Thank you. Renee Olson, for the record. I  
6 think remembering back to when the bonds were issued, we were  
7 looking at a savings at that time between \$15 and \$20 million.  
8 And I just got a head nod from Bill, so he says that sounds about  
9 right. As Alex was explaining, if we recalculated again based on  
10 what the rates actually did versus our projections of what they  
11 would do, that number would be different, and we can do that  
12 calculation.

13 SPEAKER: I think that would be nice to know.

14 CAPELLO: Okay. I will definitely look into it for  
15 you. I know what we saved this year. There's \$192 million.  
16 That's kind of what the 0.63 percent would be in terms of taxes  
17 for employers. That's the large number when you kind of bring  
18 everything out, so that's significant.

19 So moving on to more of the Trust Fund perspective, we  
20 always kind of start off looking at the national kind of outlook  
21 on the Trust Fund. So this chart just basically -- it's a net  
22 and an actual. So the red line looks at the net balance of the  
23 entire Nation, so everyone's trust fund kind of calculated  
24 together, and so we're almost as a Nation out of UI Trust Fund  
25 debt. California and the Virgin Islands, as of the end of June,

1 were the only two remaining states or territories that had any  
2 remaining debt. California, I believe they'll be out of UI debt  
3 by this next tax year. So I think -- I don't know about Virgin  
4 Islands as much, but that blue line and red line are almost  
5 converged, but should be by next year.

6 HAVAS: You might state, for the record, what the  
7 debt is. That's the recommended version of --

8 CAPELLO: It's approximately \$500 million as of the  
9 end of June. It's cyclical and changes every quarter, so I don't  
10 want to say, like, firmly as of today it's this amount because  
11 it's just like anything else. But as of the end of June, it was,  
12 like, \$498 million I want to say.

13 So then what we've kind of in the last few years has shown  
14 maps of the various Trust Fund balances under a measure that I'm  
15 going to refer to a lot today, so I'm going to kind of establish  
16 it right now. So it's called the average high cost multiple. So  
17 it's the federal measure for Trust Fund solvency, basically. So  
18 what it does is it looks at each state's worst three years in the  
19 last 20 years or the last three recessions, and it kind of gives  
20 the State a gauge as to how much money it needs in the Trust Fund  
21 in order to kind of withstand the Trust Fund -- or withstand a  
22 recession with that Trust Fund balance. So this is a look at  
23 that measure by state as of the end of 2007, beginning of 2008.

24 As you can see, we were considered okay. We had a balance  
25 of just over one. That's the -- excuse me -- the federally

1 recommended minimum, mind you. So that's not some, you know, ace  
2 in the hole where you have one, you're guaranteed to get out of  
3 the recession without having to borrow. And also we have to  
4 remember this is a look back. So if the recessions that you have  
5 are not as bad as the ones that you ultimately do have, it's not  
6 going to necessarily mean a whole lot. But this kind of gives an  
7 idea of where all the states were at before the recession, and  
8 then this next slide is during the recession.

9       So only a few states managed to remain solvent, and by  
10 "solvent," I mean didn't have to borrow. "Solvent" is maybe not  
11 the appropriate word. And one thing I kind of want to point out  
12 here, so I think it's 41 -- out of 41 states that had a balance  
13 of less than 1.25, 33 borrowed. Of these nine states that had an  
14 average high cost multiple of 1.25, only one borrowed. So there  
15 is some correlation with a higher balance in this most recent  
16 recession and a less likely -- the less likely you are to need to  
17 borrow. So it's kind of a big deal looking forward since we're  
18 kind of approaching that 1.0 number, kind of where we want to go  
19 in terms of Nevada solvency.

20       So this is a look -- and then just kind of to complete it,  
21 this is a look at the kind of beginning of 2017. Obviously, many  
22 states are opting to move further towards that higher average  
23 high cost multiple number. The green/green is above 1.5. So  
24 some states are really making a move to say, okay, we're not  
25 going to have that happen to us again in terms of the Trust Fund

1 balance is falling below zero. So that's kind of a -- just a  
2 little perspective of what other states are doing. We're almost  
3 to the green. We're at 0.89, as I'll mention in a few slides.

4 And then as a reminder, we kind of always show, like, where  
5 we're at in terms of our business cycle. This is one of the  
6 longest expansion periods in U.S. history. I think it's the  
7 second -- or no, the third longest, rather. We're at 100 months  
8 of growth as a Nation -- or of, no, recession; I shouldn't say  
9 "growth. So it's kind of one of those things where we've always  
10 showed the slide just to kind of give a perspective of, okay,  
11 this is a recovery period that's stretched a long time.

12 We're doing the -- you know, in terms of UI Trust Fund,  
13 we've always tried to apply the kind of cyclical funding process  
14 in order to build the Trust Fund when we're in these periods of  
15 growth. So I just point that out; we're in a long stretch.  
16 There's no, you know, meaning like, oh, we're, you know, almost  
17 done. Nothing comes with that, with this slide. It's just kind  
18 of pointing out where we're at in terms of the timeline.

19 And then so now moving into Nevada's Trust Fund, as Renee  
20 mentioned earlier and Bill mentioned earlier, we are at a record  
21 high balance in our State's history. As of the end of the third  
22 quarter, it's approximately \$988 billion. We peaked -- we just  
23 peaked our previous old balance in the second quarter where we  
24 had, like, \$885 million, so that was a big deal, and then for a  
25 period of time this last quarter we had a billion. So it was

1 nice to see a billion. And then, you know, it just with the  
2 cyclicalness of the Trust Fund, it dipped below in recent weeks,  
3 but we anticipate it going well past that in the upcoming  
4 collection period.

5 So this chart looks at the inflows and outflows of the  
6 UI Trust Fund. The red line -- or red bars, rather, represent  
7 benefit payments, and the blue bars represent contributions. So  
8 any time the red is above the blue, you're seeing a net decline  
9 in the Trust Fund and for blue, when blue exceeds red, an  
10 increase.

11 Obviously, the first half of the chart it was the midst of  
12 the recession. We had 11 straight quarters where we saw the  
13 Trust Fund balance decline as our contributions were so much  
14 smaller than our outflows. In the recent years, we obviously  
15 have been in the process of growing the Trust Fund. So we've had  
16 a pretty steady tax policy in terms of the rate to help us get  
17 that balance back to where we want it to be, and we've now seen -  
18 - basically, every three out of four quarters are always over in  
19 terms of the contributions are above benefit payments, and so  
20 we're seeing strong growth there.

21 What that kind of means is obviously we're getting closer  
22 and closer to those solvency multiples that we talked about.  
23 Obviously, I referred to the average high cost multiple first;  
24 but we do have our own State solvency multiple, and this one is  
25 actually a little bit higher at this point. It's closer to

1 \$1.4 billion, and this one, the reason why it's a little higher,  
2 it looks at -- it has a ten-year window, and it looks at  
3 basically the worst of your experiences. So the federal is an  
4 average of the worst. This one is just the worst, so it's going  
5 to be a little higher.

6 One of the things we always try to caution when we use this  
7 rate is that it only has a ten-year window. So when we get past  
8 that, you know, 2010 point, basically we're losing a lot of those  
9 numbers that were bad that are included in this solvency  
10 multiple. So this multiple will drop by that point just based on  
11 that.

12 So that's why we kind of try to lean on the federal  
13 multiple, as it just is a little more steady, a little more  
14 stable and gives us a better idea of kind of, okay, this is what  
15 we can kind of expect long run. So that one, as I've mentioned,  
16 we're at 0.89, so almost to that 1.0 minimum that we like to --  
17 we like to be at, and that currently is around \$1.1 billion to be  
18 there as of today. If you have any questions about that, feel  
19 free to interrupt.

20 HAVAS: When do you think Nevada could possibly see  
21 another recession?

22 CAPELLO: I guess I'd have to refer to Bill on that  
23 one.

24 ANDERSON: For the record, Bill Anderson, Chief  
25 Economist. Mr. Chair, as Alex noted, we are in a relatively long

1 recovery right now. The good thing is, though, barring something  
2 unforeseen, we don't see the kind of bottlenecks -- well, we're  
3 not seeing the same kind of bottlenecks that we saw prior to the  
4 last recession. We're just not seeing the huge bubbles. Okay.

5       Yeah. We're seeing growth in construction. Okay. As I  
6 said, it's the fastest growing sector in terms of jobs in the  
7 economy, but if you look at it as a share of employment, our  
8 share of employment in the construction sector was about twice  
9 the national average prior to the recession. Now we're pretty  
10 much in line with the national average. So we're not getting out  
11 of whack. Perhaps a less formal way of saying it is prior to the  
12 recession, we had construction workers building homes for  
13 construction workers. That's not sustainable. Okay. So we've  
14 moved away from that. So, you know, the short answer to your  
15 question is we're not forecasting a recession. Can something  
16 happen? Yes, it could. We just don't see it bubbling up like we  
17 did last time.

18       HAVAS:           Can you look at a construct like  
19 sustainability for the future as a construct in economics?

20       ANDERSON:       Again, for the record, Bill Anderson,  
21 Mr. Chair. I think the kind of growth that we are seeing is more  
22 sustainable. If you go back -- for two reasons, numerically, if  
23 you go back to prior to the recession, our jobs were growing at  
24 about six percent a year. You can't do that year after year

25



1 after year. As I alluded to in my presentation, we're now  
2 growing at about three percent. That's much more sustainable.

3 Second answer to that -- part of the answer to that  
4 question, and I've already hit upon it, the kind of job growth  
5 that we're seeing is much more diverse and broad-based. Okay.  
6 We're not clustered in those two historical drivers that we've  
7 always had, construction and leisure and hospitality, gaming,  
8 tourism, whatever you want to call it. We're seeing growth  
9 across the board. So I think once a recession does hit, we'll be  
10 better able to weather it.

11 OLSON: Renee Olson, Administrator of the  
12 Employment Security Division. I don't have a question just so  
13 much as a fun comment. I had unscientifically said there's no  
14 recessions allowed until we've paid off the bonds, and so I'm  
15 really happy to hear that there's nothing on the horizon as well.  
16 So I wanted to thank Bill, and we'll hope that we continue on in  
17 that direction. Thank you.

18 CAPELLO: Alessandro Capello, for the record. Again,  
19 so back to the presentation, so now we're just going to start  
20 looking at some just general UI trends just to kind of give you  
21 an idea of where things are at relative to last year and  
22 historically. So this first chart just looks at the Initial  
23 claims levels. They've been in decline for many years now. We  
24 kind of peaked -- I like to use the total month average as  
25 kind of the baseline so you don't let one month weigh too

1 much into anything, and we averaged about 28,000 claims per month  
2 at the peak, and we're now somewhere around 11,100 -- excuse  
3 me -- over the last 12 months. So we're at, more or less, the  
4 boom levels -- our boom level, claims levels.

5 So it's one of the kind of the things that I've been -- and  
6 Dave and I have been saying for the last two years, we don't see  
7 there being too much more room for decline as it just -- our  
8 employment base and the number of claims can't go much lower.  
9 And so this chart, this is kind of - this is the reason why we've  
10 been saying this is this falling chart, which looks at the number  
11 of initial claims per thousand jobs.

12 So we are at, in terms of this measure, an all-time low.  
13 So what we kind of are thinking is there isn't a whole lot of  
14 room for initial claims to go much lower just based on the number  
15 of people working in the State. So we'll kind of see going  
16 forward this has kind of impacted the forecast long term, but  
17 it's hard for me to kind of think that I can say next year we're  
18 going to be at 10,000. I think it's going to steady off. And  
19 this is kind of another UI trends, looking at this specifically  
20 is the average duration. So this is the average time in weeks  
21 that a claimant is on UI receiving benefits. And so that in and  
22 of itself has -- over time has trended down, but in the last six  
23 months has also begun to steady, and you're not seeing the  
24 declines that we were pretty consistently seeing for the last few  
25 years. So we're somewhere around 13- -- just over 13-and-a-half

1 weeks, and we're still a little bit above maybe where we were  
2 pre-recession, but it's not super far off.

3       And then again another trend that we like to look at is the  
4 exhaustion rate, and this looks at -- excuse me -- the share of  
5 claimants that are running out of benefits. And again this one  
6 has also over the long term been a long decline; I think it  
7 peaked around 63 percent and is now down just around 36 percent,  
8 and that one in the last six months has started bouncing around a  
9 little bit more and not declining as we had seen.

10       So kind of what this is all supposed to feed into is that  
11 we're seeing lower benefit payment levels, and then another  
12 reason that we're seeing lower benefit payment levels is the  
13 actual share of the unemployed that are receiving benefits. And  
14 this is a nationwide kind of trend that you've seen in some  
15 states, it's extremely low, but a national trend where the share  
16 of unemployed, so the number of unemployed from Bill's  
17 presentation is only about 25 percent to 30 percent of those  
18 people are receiving UI benefits.

19       Obviously, you can look in the past. It was much higher --  
20 the blue areas is what I'm specifically talking about, was much  
21 higher pre-recession. The red area is the benefit extension  
22 programs and EUC programs that were put in place during the  
23 recession. So that taught a lot of those claimants, or those  
24 unemployed at that time, that once those benefits expired and  
25 people were just getting regular UI, it steadied off.

1           So in the recent months it's been trending up a little bit.  
2 You can kind of see it start moving a little higher, but it's  
3 definitely put less pressure on the program, and as I said, this  
4 is a nationwide thing.     Certain states have a 10 percent  
5 percipiency rate, or share of unemployed, and a lot of states cut  
6 back their benefits and their eligibility requirements.     They  
7 ramped those up, making it harder.     We didn't do that, so this is  
8 actually a pretty static measure.

9           So that, as I was mentioning, based on the other trends,  
10 has put a lot less pressure on our benefit payments.     We've  
11 seen -- this is a 12-month average percentage -- year of year  
12 percentage decline, and it's been below zero for a long stretch  
13 of years.     So obviously it spiked during the recession, and then  
14 it ramped back down once we kind of got past those initial  
15 regular claim jumps.     But since then, we've seen steady declines.  
16 And we keep thinking that it's going to steady off, and we're not  
17 going to see much less pressure on the Trust Fund in and of  
18 itself, but we've been kind of wrong.

19           So before I get into the forecast, does anyone have any  
20 questions?

21           All right.     So this will kind of start the forecast portion  
22 of the presentation.     Just to run through kind of what we thought  
23 last year, the unemployment rate came in at 4.9 percent, which is  
24 a little bit lower.     We can attribute that to employment growth.  
25 This next slide looks at covered employment, which is correlated

1 with employment growth. So that was up a little bit. Kind of  
2 the big area of where we missed is the weeks claimed and  
3 compensated, and that goes to the benefit payments. So this is  
4 the number of weeks that we pay out basically to claimants, and  
5 that was 51,000 off.

6 So what that all kind of ultimately attributes to is a much  
7 lower benefit payment levels, which I mentioned earlier. So  
8 the Trust Fund, looking back from last year's forecast to this  
9 year -- or to the actuals, we're pretty darn close on our  
10 contributions and revenues. The bigger miss was the benefit  
11 payments. And as I said, we kind of have thought the trend was  
12 going to flatten, and it continued to decline over the last year.  
13 So the ultimate net effect is the nice -- well, the Trust Fund is  
14 higher than what we estimated, so that's always the preferred  
15 result in this kind of situation, I suppose.

16 So that's kind of an area -- or that's just a little quick  
17 look back, and then also we normally show this slide of the last  
18 five years of kind of Trust Fund solvency requirements, Trust  
19 Fund revenues, the various tax rates over the years and the  
20 average cost per employee. So I'll mostly focus on 2017. I'll  
21 be happy to answer any questions about earlier years.

22 Last year, we started with almost \$673 million in the fund.  
23 We took in about \$610 million. We had \$296 million in benefits  
24 basically on net, and then on that, that ends up being a  
25 \$315 increase -- \$315 million increase -- excuse me -- in the

1 Trust Fund, and we end up with just under that billion at  
2 \$988.4 million. So what that all means, a 0.89 average high cost  
3 multiple, as I mentioned earlier, and a 0.7 State solvency  
4 multiple.

5 And kind of focusing on the very bottom portion of the  
6 slide, that breaks out the tax rate. So as we saw -- or as we  
7 mentioned earlier, we kept the rates very stable during the life  
8 of the bond assessment, between 1.95 percent and two percent, and  
9 the all-in rate was between 2.61 percent and 2.63 percent for the  
10 life of the bond. So that was kind of one of the goals; we  
11 definitely accomplished that.

12 And then just looking at cost last year, the average  
13 employee at that maximum taxable wage base, as I mentioned  
14 earlier, was \$775.85 last year. And so you're going to see on my  
15 forecast this year that number is going to be down based on the  
16 end of the bond, because the average employer is getting a  
17 0.60 percent decline in their tax rate. So that little 0.63 that  
18 you see on that line will be removed from the forecast scenarios.

19 And so just looking at the various tax rates and  
20 contribution rates, basically the average tax rates and benefit  
21 cost rates over the last few years, we can see that we have a  
22 pretty good gap between the two. So the blue line is our tax  
23 rate, and the red line is the benefit cost rate, which is  
24 basically what we're paying out divided by wages. They're just  
25 measured on the same scale. So we can see over the last few

1 years we've had a widening gap. We're almost at an all-time high  
2 in between the two.

3 So that's allowed us for all that growth in the Trust Fund.  
4 So that's just kind of giving you an idea historically of where  
5 taxes were at, at various times. The spikes are obviously  
6 recessions, but just in these recent years we've had a nice gap  
7 that has allowed us to continue to grow the fund. So getting  
8 into -- go ahead, yeah.

9 SUWE: Fred Suwe, for the record. Then this  
10 brings me to a concern in that if the quality of jobs is causing  
11 the average wage to go up --

12 CAPELLO: Yeah.

13 SUEW: -- then the weekly benefit amount is going  
14 to go up -

15 CAPELLO: Right.

16 SUEW: -- which has a greater benefit payment.

17 CAPELLO: Right.

18 SUEW: And I'm not hoping this happens, but if the  
19 employment service should suddenly take a big hit, that should  
20 create a longer duration, which means yet another reason why the  
21 Trust Fund will take a hit from greater benefit payments. So I  
22 think we need to keep that in mind as we go forward about what is  
23 going to be the health of the Trust Fund given those two dynamics  
24 on it.

25 CAPELLO: And, for the record, Alessandro Capello.

1           That's why we do have the solvency measures, because those  
2 do basically take in that -- those increases into consideration.  
3 So even if you look at the State Solvency Multiple that's up at  
4 the top, that breaks down -- it's the worst -- oops, I didn't  
5 want to do that. That's the worst of the -- our highest risk  
6 ratio, which is basically the first payments, divided by the  
7 number of employees, so whenever that spikes, that's the worst  
8 that we saw during the recession. The average -- or the highest  
9 duration, as we mentioned, the duration goes up, that's the worst  
10 that we saw during the recession, 19 weeks, and then the average  
11 weekly payment, that is - I have that tied to wage growth. So  
12 that actually moves - you'll see in the forecast that jumps  
13 pretty significantly because the wages are growing.

14           So those numbers are always evolving. The solvency  
15 balances increase over time based on the number of employees,  
16 their wages. All that is tied in. So those are definitely  
17 considered, those little points.

18           Does that answer your question?

19           SUWE:                Thank you.

20           HAVAS:               Renee.

21           OLSON:               Thank you, Chairman. Renee Olson again,  
22 for the record.

23           I just wanted to comment that, you know, I share the  
24 concern with the Employment Services Grant. We don't know yet  
25 what's going to happen with those funds, but we do know that if



1 those services were significantly impacted, you're going to see  
2 impact to the duration of claims as we bring folks in who are  
3 claimants. We won't be able to do as much of that work, and so  
4 you would see probably an extension of that duration and some  
5 impact to claims. And what I heard Alex say was that they  
6 factored in some of that impact into the scenarios that you're  
7 going to see. He's going to explain next.

8 CAPELLO: Alessandro Capello, for the record.

9 So this slide is just looking at the potential rates for  
10 2018. I want to highlight the middle rate, which will represent  
11 the stable UI tax rate, average UI tax rate of 1.95 percent.  
12 That's the grayer version on the slide, and so that represents  
13 the same rate as last year, the stable, steady rate that we've  
14 seen in the last few years. And then you could see the various  
15 scenarios based on that. I'll only focus on that one, and then  
16 if you have any specific questions, I'll definitely be happy.

17 Obviously, the benefit payments out of all the scenarios  
18 are the same, so steadied out, as I was saying, the stable  
19 benefit -- or the stable -- or the declines, rather, I should  
20 say, in claims and all of those things I expect to taper off. So  
21 I'm anticipating more or less steady benefit levels. So I have  
22 that forecasted at \$293 million this next year.

23 And then the various tax rates for the baseline at least  
24 is about \$606 million in revenues, and then we have interest.  
25 And we also expect a little extra funds from the bond, the

1 remaining -- we expect to collect a little more than we need for  
2 that last payment.

3       So I have a pretty conservative estimate of \$15 million.  
4 It could be higher. It's kind of a dynamic number. So I didn't  
5 want to pump it too, too high up for that.

6       So what this basically all means is that we expect to be  
7 somewhere around \$1.3 billion at this time next year. If you  
8 look at the average high cost multiple, that would put us at  
9 1.16. So that would be the highest this State has ever been. It  
10 would be the first time we are above one since the recession. So  
11 that's all good things, and that's, you know, a huge milestone  
12 for the State. It'll happen in the second quarter almost  
13 assuredly, and so we'll get passed that one and somewhere around  
14 1.15 to 1.16.

15       And as you see if you look at the red font almost at the  
16 bottom, that breaks out the total rate. So the last few years  
17 we've had that 0.63 popped in there. This year I just let it lie  
18 with a couple dashes, and so with the CEP rate, we average -- the  
19 average rate at the -- if we kept it steady, it would be two  
20 percent.

21       And so earlier I mentioned the \$775 average per employee,  
22 that amount under this current scenario would be \$610. So that's  
23 that big decline. You know, even though we're not changing the  
24 rate on that scenario, employers are feeling a dramatic decline  
25 in taxes.

1           And then I'll look into more of a long-term forecast of  
2 benefit payments. So this is kind of the baseline scenario in  
3 the red dashed font -- or the red dash line, rather, not font.  
4 And I was mentioning, I think we're more or less at the bottom.  
5 If I stretch out this further, it starts to steady up, increase  
6 to tie itself with wage growth and, you know, the higher average  
7 weekly benefit amounts, things like that and then with my stand  
8 deviation around that.

9           And then this slide pulls that last slide into the Trust  
10 Fund balance. And it actually is looking at the Trust Fund, and  
11 it has those two lines that represent the average high cost  
12 multiples of one and one-and-a-half, and the one-and-a-half would  
13 be just another kind of level up. Basically, what it represents  
14 is 18 months of benefits in the midst of the recession, whereas  
15 the 1.0 represents 12 months. So we kind of put that out there  
16 since that's kind of the next bigger milestone a couple years  
17 out. Again, the little dashed red line represents the estimated  
18 balance over that period. And so we're getting -- or if we  
19 stretch this out to the third quarter of 2019, we're somewhere  
20 around \$1.5 billion.

21           And so kind of where do these contributions go in terms of  
22 the tax rate, and they're just kind of a random kind of concept  
23 just to keep -- half right now is basically going to the Trust  
24 Fund; half is going to benefits. So when we're still in this  
25 countercyclical period where we can grow the Trust Fund, that's

1 what the benefits -- or the funds are actually going to in terms  
2 of rebuilding.

3         And so one of the -- this kind of makes more sense than the  
4 graphs in a lot of ways because it's just a more tangible number.  
5 This chart looks at the long-term effects of the various tax  
6 rates that I showed. So as of right now, we have a 0.89 average  
7 high cost multiple, and so if we stretch that out a few years  
8 just using again that 1.95 stable rate, you know, we're somewhere  
9 close to one-and-a-half in between the 2019 and 2020 tax years.  
10 So that kind of gives you guys an idea of where we're at for each  
11 of those. And then long term, obviously, these all reflect the  
12 exact same tax rate for each year, so they don't change just for  
13 consistency sake.

14         And then the last slide of my presentation, it's kind of a  
15 macro overview of what, you know, is important, or what I think  
16 is important for this year. Obviously, the retirement of the  
17 bond will reduce the average rate from last year by 0.62 percent,  
18 so that's an immediate cut to basically every employer. You  
19 know, and on top of that we're in a different situation than  
20 we've been in for many of the last few years. We've kind of  
21 always been worried about getting the Trust Fund back to  
22 solvency, back to that minimum level, back to that minimum level.  
23 Well, now we're going to be there.

24         So the questions aren't necessarily just about, like, okay,  
25 we need to get there. It's more about our long-term kind of

1 planning for that next event, and that's the last bullet; you  
2 know, what's the appropriate goal long term. And with that, I  
3 think I'd be happy to answer any of your questions.

4 HAVAS: Thank you very much, appreciate it.

5 ANDERSON: Thank you, Mr. Chair.

6 CAPELLO: Thank you.

7 HAVAS: Why don't you -- that's a good idea.

8 OLSON: Renee Olson, for the record. I'd just like  
9 to introduce Edgar Roberts, our Chief of Contributions, and he's  
10 going to present to you the Tax Schedule for 2018.

11 ROBERTS: Good morning, Mr. Chairman and members of  
12 the Council. My name is Edgar Roberts, and I serve as the Chief  
13 of Contributions for the Employment Security Division.

14 This meeting and regulation workshop is for the Council  
15 Members to receive information in order to recommend a Tax Rate  
16 Schedule to the Administrator for calendar year 2018.

17 Moving to slide number two, the Administrator sets the tax  
18 rates each year by adopting a regulation per NRS 612.550. In  
19 addition, pursuant to NRS 612.310, it is the role of the  
20 Employment Security Council to recommend a change in the  
21 contribution rates whenever it becomes necessary to protect the  
22 solvency of the Unemployment Compensation Fund.

23 This slide outlines the meeting schedule for setting the  
24 2018 Tax Rate. The Small Business Workshop is scheduled for  
25

1 October 26, and the public hearing to adopt a regulation is  
2 scheduled for December 7th.

3 Turning to slide number four, employers are required to pay  
4 a Federal Unemployment Tax, or FUTA, of 6.0 percent on the first  
5 \$7,000 of an employee's wages unless they pay payroll taxes under  
6 a State program which reduces the federal tax rate to .6 percent.  
7 The 5.4 percent reduction in tax rates lowers the amount due for  
8 federal payroll tax per employee from \$420 to \$42. The  
9 UI contribution section validates the federal tax payments  
10 through IRS certifications upon request from individual employers  
11 and through reports once a year to the IRS for all employers.

12 Turning to slide number five, the State Unemployment Tax,  
13 or SUTA, collected from Nevada employers is deposited into a UI  
14 Trust Fund of the U.S. Treasury. Monies from the Trust Fund are  
15 used to pay unemployment benefits to qualified workers. SUTA is  
16 paid by employers and cannot be deducted from the employers'  
17 wages. SUTAs' range vary according to employers' experience with  
18 unemployment.

19 Turning to slide number six, at the core of the  
20 Unemployment Insurance Program is a rating system known as  
21 Experience Rating. To be in conformity with federal law, all  
22 states are required to have a method of Experience Rating that  
23 has been approved by the U.S. Secretary of Labor.

24 The Nevada rating system works as follows: the rate for all  
25 new employers is 2.95 percent of taxable wages; the annual

1 taxable wage base or taxable limit is an annual figure calculated  
2 at 66-and-two-thirds percent of the annual average wages paid to  
3 Nevada workers; unemployment insurance taxes are paid on an  
4 individual's wages up to the taxable limit during the calendar  
5 year.

6       Turning to slide number seven, the UI taxable wage limit in  
7 2017 is \$29,500 per employee. Effective January 1, 2018, the  
8 taxable wage limit will increase to \$30,500 per employee.  
9 Employers pay at the new employer rate of 2.95 percent for  
10 approximately three-and-a-half to four years until they are  
11 eligible for Experience Rating. Once eligible for Experience  
12 Rating, an employer's rate can range from .25 percent to  
13 5.4 percent depending on the individual employer's previous  
14 experience with unemployment. The 18 different tax rate  
15 classifications are outlined in NRS 612.550.

16       The annual tax schedule adopted through the regulatory  
17 process applies only to Experience Rated employers. The standard  
18 rate established by federal law is 5.4 percent. Rates lower than  
19 5.4 percent can only be assigned under a state's Experience  
20 Rating system approved by the Secretary of Labor. The intent of  
21 any Experience Rating system is to assign individual tax rates  
22 based on an employer's potential risk to the Trust Fund.  
23 Employers with a higher employee turnover are at a greater risk  
24 to the fund and pay higher rates than those with lower employee  
25 turnovers. Turning to slide -- as displayed in slide -- so stay

1 on slide seven, Experience Rated employers not including the bond  
2 assessment, annual cost per employee for unemployment insurance  
3 range from the high 15.93 per employee to 73.75 per employee. In  
4 2018, this will be from the low 76.25 to the high of 16.47.

5 Now turning to slide eight, to measure an employer's  
6 experience with unemployment, Nevada, along with a majority of  
7 other states, use the Reserve Ratio Experience Rating System.  
8 Under this system, the Division keeps records for each employer  
9 to calculate their reserve ratio each year. In the formula to  
10 calculate each employer's reserve ratio, we add all contributions  
11 or UI taxes paid by the employer and then subtract the benefits  
12 charged to the employer. The result is divided by the employer's  
13 average taxable payroll for the last three completed calendar  
14 years. The calculation establishes the employer's reserve ratio.

15 The purpose of using this method is to put large and small  
16 employers on an equal footing without regard to industry type.  
17 For example, if an employer paid \$60,000 in contributions, had  
18 \$20,000 in benefit charges with an average taxable payroll of  
19 \$400,000, the employer would have a reserve ratio of 10 percent.

20 The higher the ratio, the lower the tax will be for an  
21 employer. If an employer has received more benefit charges than  
22 they have paid in taxes, the employer's reserve ratio will be  
23 negative, and the employer will generally have a higher tax rate.

24 Turning to slide number nine, each employer's reserve ratio  
25 is applied to the annual tax rate schedule to determine which



1 rate classification will apply to the calendar year. Before  
2 setting the annual tax schedule for the calendar year, Nevada's  
3 Unemployment Law NRS 612.550 requires the Administrator to  
4 determine the solvency of the Trust Fund as of September 30th.  
5 Projections are then developed for the subsequent calendar year.  
6 These projections include estimates of the number of active  
7 employers, the number of taxable payroll, the amount of UI  
8 benefits that will be paid, the estimated revenues that the Trust  
9 Fund will need to meet those benefit payments and maintain  
10 solvency. Using the employer's reserve ratio data several  
11 possible schedules are produced with a variety of average tax  
12 rates and revenue projections.

13 So if you now look at the estimated Tax Rate Schedule in  
14 your handout, which will have the five Tax Rate Schedules, in the  
15 estimated tax schedule handout, we have provided the Council with  
16 five rates to consider. This information, along with any public  
17 comment, will assist you in giving the Administrator a  
18 recommendation for the 2018 average tax rate. The detailed tax  
19 schedules display the reserve ratio increments between ratios,  
20 ratios designed to each rate, the estimated number and percentage  
21 of employers in each category, the estimated taxable wages with  
22 percentages and the projected total revenue.

23 Turning to slide ten, as an example, we will look at the  
24 average rate of 1.95 percent, which is the current rate. In this  
25 schedule, as well as others in your handout, the 18 tax rates

1 displayed in the fourth column of the charts do not change.  
2 These rates -- classes range from .25 percent to 5.4 percent, are  
3 fixed by statute NRS 612.550. Furthermore, the statute requires  
4 the Administrator to designate the ranges of reserve ratios to be  
5 assigned to each tax classification for the year, and the  
6 increments between the reserve ratios must be uniform per  
7 NRS 612.550.

8 In this estimated Tax Rate Schedule of 1.95 percent, the  
9 ranges are from a positive 14.1 to a negative 11.5 with  
10 increments of 1.6 between each of the reserve ratios. In this  
11 example, if an employer's reserve ratio is a positive 14.1 or  
12 better, the employer receives the lowest rate of .25 percent. An  
13 employer with a reserve ratio of less than a negative 11.5 would  
14 receive the highest 5.4 percent, and as you can see, the rest of  
15 the employers fall somewhere in between.

16 In this particular chart, approximately 12.14 percent of  
17 eligible employers are in the lowest rate of .25 percent, and  
18 6.3 percent of eligible employers are in the highest rate of  
19 5.40 percent. As you review the various schedules, you will see  
20 the number of employers changed in each of the estimated tax  
21 schedules. Out of our 71,900 total employers as of  
22 September 2017, there are 46,700 employers eligible for  
23 Experience Rating, which we estimate under the first schedule  
24 would generate \$535.28 million in revenue for the Unemployment  
25 Insurance Trust Fund. In addition, \$88.50 million from the new

1 employers at 2.95 percent not eligible for Experience Rating is  
2 added for a total revenue of \$623.78 million attributed to the  
3 average rate of 1.95 percent, which is the current rate.

4 Moving to slide 11, this chart displays the detail for an  
5 average rate of 2.05 percent. To achieve this average rate, the  
6 ranges of reserve ratios is from a positive 14.7 to a negative  
7 10.9. The estimated total revenue increases to \$655.87 million,  
8 and the number of employers in each rate classification once  
9 again shifts with 10.47 percent of the eligible employers being  
10 in the lowest rate of .25 percent and 6.47 percent of eligible  
11 employers being in the highest rate of 5.4 percent.

12 Turning to slide number 12, this chart displays a summary  
13 of the average rates of 1.85 percent through 2.05 percent. The  
14 summary shows the range of reserve ratio increments, average  
15 employment insurance tax rate, estimated revenue and the  
16 distribution of employers within each class rate. As a note, you  
17 will see on each schedule there is an additional .05 percent for  
18 the Career Enhancement Program, which is a separate training tax  
19 set by statute NRS 612.606.

20 In addition, the prior bond of .63 is not displayed in  
21 these tax rates as previously mentioned, as we are projected to  
22 pay the bonds off in December 2017.

23 And also, for the record, no comments have been received by  
24 the Division or the contribution section in regards to the impact  
25 of a potential rate change.

1 This concludes my presentation, Mr. Chairman.

2 HAVAS: Thank you, Edgar, for a very stimulating  
3 presentation.

4 Okay. We'll again open up the meeting for public comment.  
5 Remember to state your name, title and who you represent, for the  
6 record. We will start in Las Vegas.

7 Are there any comments in Las Vegas?

8 CARRANZA: Hi, Michelle Carranza.

9 There are no comments. Thank you.

10 HAVAS: Moving to Carson City, are there any  
11 comments in Carson City?

12 We will now have a Council discussion on the rate  
13 recommendation. Members, please remember to state your name, for  
14 the record.

15 Yes, Fred Suwe.

16 SUWE: Fred Suwe.

17 So let me just make sure I've got it clear in my own mind.  
18 If we stayed with the 1.95 percent, the employer is still going  
19 to realize a reduction in the tax because we're eliminating the  
20 .63.

21 And let me take this opportunity to say I don't think we  
22 could overstate the importance of paying off the bond. I mean, I  
23 can remember when it was first being presented, the thought,  
24 gosh, what if we have another recession. Now we're going to  
25 borrow from that and the federal government or ask for another

1 bond increase, which is never a fun thing to do, to ask for a  
2 bond.

3 And so I'm hoping that the Department will consider, I  
4 mean, a big media splash when it happens. This is huge for the  
5 employer community.

6 HAVAS: I, for one, would like to have it  
7 explained particularly for the press, if we can, as to how the  
8 abolishment -- elimination of the bonds will facilitate a savings  
9 for employers.

10 OLSON: For the record, Renee Olson, Administrator  
11 of the Employment Security Division.

12 We definitely intend to make that announcement either  
13 through the Governor's Office or through a press release, some  
14 sort of item like that. We're working with the Governor's Office  
15 now to look at making that announcement.

16 And I appreciate your comments, and I share your opinion.  
17 It is a big deal. We accomplished all the goals that we set out  
18 with the bonding, and I'm really, really, really glad we didn't  
19 have a recession during that time, for sure. And so it's a big  
20 deal; we're going to be debt-free; we're going to have \$1 billion  
21 in the bank account, and we'll continue to march towards being  
22 ready for the next recession. And we have no idea, you know, how  
23 big that recession is going to be or little; hopefully, it's  
24 little.

25

1           And I concur we'll put out the proper announcements for  
2 sure.

3           HAVAS:                I would like to add to the discussion that  
4 I really feel that Council has -- albeit that it sounds to be  
5 self-serving, I think that as we have advocated, a  
6 countercyclical approach to the tax rate which has supported the  
7 bond structure function and its concomitant analysis, I think  
8 we've really, you know, had to deal with this subject, and I  
9 think that we were effective and efficient in our grasp of the  
10 subject matter.

11          OLSON:                Renee Olson again.

12          I'll go again. I concur, and I just want to thank the  
13 Council for support during that time when we were trying to  
14 figure this all out and move forward. It's been really  
15 important, and the support of everyone to reach the milestones  
16 that we have has been really important and just express my  
17 appreciation for all of that. Thank you.

18          HAVAS:                Yes. Oh, Paul.

19          BARTON:               Yeah. Just for the sake of discussion, I  
20 see the tax rate and the paying off of the bonds as two separate  
21 issues. Yes, they are saving -- employers are saving because  
22 we're paying off the bonds, but I think that's two separate  
23 issues. I don't think that should influence the setting of the  
24 tax rate. I think the tax rate needs to stand on its own.

25

1 HAVAS: Yeah. That's how we arrived there as well,  
2 so you're absolutely correct, Paul.

3 BARTON: For the sake of getting things started, I'd  
4 like to make a motion that we adopt a tax rate of 1.9 percent,  
5 giving the employers a small decrease in tax and a savings from  
6 the bonds, and I think we can afford to do that with the forecast  
7 and with the Trust Fund balance increasing the way it is.

8 I would like to make that motion.

9 HAVAS: Do I hear a second? Further discussion on  
10 the motion?

11 SUWE: Fred Suwe.

12 CARRANZA: Hi, this is -- oh, sorry.

13 SUWE: Sorry, go ahead.

14 CARRANZA: I was going to say this is Michelle in  
15 Las Vegas, and I would second the motion.

16 HAVAS: We still need further discussion on this,  
17 and confusion on the motion should be alleviated by Fred. I  
18 think you need to clarify if any of your statement was directed  
19 towards the creation of a motion. Please tell us now.

20 SUWE: Okay. I guess -- and I've never seen this  
21 happen here before, but I think I would like to push for a 1.95.  
22 Here's my reason: we just saw over the past weekend how quickly  
23 things can get -- could deteriorate in the economy. I don't know  
24 what impact what happened in Las Vegas will have on the Trust  
25 Fund or benefit payments, but that could happen.

1           And I, for one, would be really excited if we could get  
2 above that one percent multiple. I mean, that really means a lot  
3 to me because I was around when it was less, and we're always  
4 sweating what happens when we run out of money. And if the  
5 employer is already going to get a reduction -- most employers  
6 don't understand the subtle differences between where the money  
7 is going, that there's two pockets. I mean, I do. But he's  
8 still going to get a break, and we need to build that Trust Fund  
9 up, because of all the things that happened in this county and in  
10 the world that could create another recession pretty quickly.  
11 And I mean heaven forbid we should ever have another 9/11, but  
12 those kinds of things happen.

13           And so I guess I would be opposed to this motion for a  
14 1.90. As if that one does not pass, I'll be making one for 1.95.

15           HAVAS:                    Any further discussion?

16           There is a motion on the floor with a second, and, for the  
17 record, would you like to restate the motion?

18           BARTON:                   Paul Barton.

19           The motion was to adopt a 1.90 tax rate. I think the Trust  
20 Fund is growing like it should. Yes, we can always think of  
21 events that can happen, but none of us can project those things  
22 and the projection for the economy is good.

23           Fred is right. Things can happen. But we have no way of  
24 knowing that, and I don't think it's our place to project it. I



1 think we need to project the tax rate based on the information  
2 presented to us.

3 HAVAS: Michelle, are you still holding your  
4 second?

5 CARRANZA: Hi. Yes, and I'd just like to add what  
6 strengthens the economy is employers and a strong employment  
7 market. So any benefit or anything we can do to encourage that I  
8 support, and therefore, I second the motion. Thank you.

9 HAVAS: Well, I will now call for the vote.  
10 Those in favor of the motion?

11 BARTON: Aye.

12 HAVAS: Aye.

13 Those in opposition? [nays around] Clearly, the motion has  
14 been defeated. We will reopen the discussion on the  
15 subject.

16 Fred, would you like to --

17 SUWE: Can I make a motion? Fred Suwe.

18 I would like to move that the tax rate be 1.95 percent for  
19 the reasons I've previously stated.

20 KINSEY: For the record, Shawn Kinsey. I second  
21 that motion.

22 HAVAS: It's been moved and seconded that we go to  
23 a 1.95 percent, been, you know -- is there any discussion?

24 COSTELLA: Mr. Chair, Danny Costella, for the record.

25 HAVAS: Yes, Danny.

1 COSTELLA: And it should be denoted this is remaining  
2 what it is now, right?

3 It's not an increase.

4 HAVAS: No, it would be the same.

5 COSTELLA: Okay. Thank you.

6 HAVAS: Any other discussion?

7 I'll call for the vote. All those in favor, signify by  
8 saying aye. [ayes around]

9 Opposed?

10 Hearing no opposition, it should be noted that it was  
11 carried unanimously at a 1.95.

12 We have closing public comment. We're open to public  
13 comment, five minutes per speaker.

14 Any takers on that? Any comments, public comment in  
15 Las Vegas?

16 CARRANZA: Hi. This is Michelle Carranza, and there  
17 is no public comments. Thank you.

18 HAVAS: Thank you. Carson City, are there any  
19 public comments?

20 So we'll have possible action of adjournment unless Renee  
21 would like to interject anything else at this point. Okay.

22 I will accept a motion for adjournment, for the record.

23 Who wants to --

24 KINSEY: For the record, Shawn Kinsey.

25 Motion to adjourn.

1           HAVAS:            Second.  It's been moved and seconded that  
2 we have adjournment.

3           Any discussion?

4           I will call for the vote.  All those in favor, signify it  
5 by saying aye.  [ayes around]

6           Opposed?

7           It's been carried.  We are out of here.

8           OLSON:            Thank you, everybody.

9           SPEAKER:         Thank you, Renee.

10          HAVAS:            Thank you, Renee.

11          [end of meeting]

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